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LOS ANGELES BUSINESS JOURNAL



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## Adaptive Reuse of Office Buildings is on the Rise

he Winter 2024 Allen Matkins/UCLA Anderson Forecast California Commercial Real Estate Survey released earlier this month reveals that nearly a quarter (21%) of California real estate owners and operators plan to redevelop existing office space over the next three years for alternative purposes across multifamily, industrial and retail. The findings underscore the industry's growing lack of conviction in the sector as high interest rates, declining valuations and ongoing remote work continue to impact office buildings across the nation.

The Allen Matkins/UCLA Anderson Forecast is a bi-annual survey that polls a panel of California's real estate professionals to project a three-year ahead outlook for commercial real estate and the macroeconomic trends impacting industry participants across the multifamily, office, retail and industrial markets.

Allen Matkins partner John Tipton said, "With a significant portion of the office market continuing to underperform, there is increased focus on the conversion of older and obsolete product into more productive uses such as housing or mixed-use facilities. While the financial aspect of adaptive reuse projects remains a key challenge in 2024, we expect to see a growing emphasis on the conversion of office buildings to uses that better support local economies in the coming years,

in California and throughout the country."

### **RETAIL'S REBOUND BEGINS**

Following a period of cautious optimism about the retail market, the 2024 Winter Forecast finds that respondents are now bullish on the opportunity set for retail, with 80% expecting demand to grow faster than supply. This shift in sentiment is largely driven by limited new development of retail space over the last decade paired with growing retailers' interest in expanding their physical footprint, ultimately increasing competition for space and rent costs.

As the retail market begins its resurgence, more than 50% of the Forecast respondents expect to initiate at least one new development project in 2024. Nearly half of respondents (46%) will prioritize residential-serving retail development in the coming years, especially as remote- and hybrid-work models drive demand for neighborhood-centric retail options such as grocery and convenience stores.

Jonathan Lorenzen, partner at Allen Matkins, said: "New retail development projects will largely be influenced by the end customer, with spaces designed to maintain consistent foot traffic and, in turn, drive tenant demand. Whether it's an urban storefront or a suburban neighborhood shopping

center, developers must closely consider how a project's location and amenities will support a convenient shopper experience that drives repeat business.'

### **INDUSTRIAL DEMAND BALANCES OUT**

The 2024 Winter Forecast paints a mixed picture for the industrial sector over the next three years. Development activity remains strong, with 74% of Southern California panelists and 56% of Northern California respondents planning new projects in the next 12 months. At the same time, panelists expect supply to grow faster than demand, signaling that new development will eventually begin to cool.

Nearly half (49%) of respondents report e-commerce as the primary driver of new industrial development. The rising use of artificial intelligence) and the corresponding demand for data center space is also beginning to influence new industrial development. Sixteen percent of Forecast respondents cite the AI boom and digital infrastructure as the primary driver of industrial development, ahead of cold storage and electric vehicle facilities.

"While industrial growth has slowed, the sector is expected to remain relatively healthy in the coming years with strong leasing activ-

ity and new construction," said Drew Emmel, partner at Allen Matkins. "Emerging trends such as the commercialization of AI will drive demand in the industrial space, especially for facilities that meet the unique needs of digital infrastructure tenants."

### **MULTIFAMILY FEELS MACROECONOMIC PRESSURES**

Despite California continuing to experience a housing shortage, in Northern California, 68% of Forecast panelists report no plans for new multifamily development in the coming 12 months, which can be attributed to high interest rates and rising construction costs.

Sentiment is more optimistic in Southern California, with 55% of respondents planning new development.

For new projects, multifamily developers are leaning into continued remote- and hybrid-work strategies, with developers listing in-home office and co-working spaces, as well as community-oriented spaces, as their top design considerations. Sustainability features are also top of mind for developers working on new multifamily projects.

To download the full Winter 2024 Allen Matkins/UCLA Anderson Forecast, visit allenmatkins.com/UCLA.

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Lawson, Jim & Blake on their recent transaction with Lionsgate.





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**James Travers** Principal

**Blake Mirkin, CBRE** Vice Chairman

James, Sharon & Brad on their recent transaction with WPP.







**James Friedrich** Managing Principal

Sharon Morrison, SIOR Managing Principal

**Brad Struck, SIOR** Managing Principal





## Commercial Real Estate's Contribution to Gross Domestic Product Grows

N ew commercial real estate development in the US remains a major driver of economic activity, creating jobs, generating personal earnings, and producing significant contributions to the national and state economies, according to the "Economic Impacts of Commercial Real Estate" research study conducted annually by the NAIOP Research Foundation.

The combined economic contributions of new commercial building development and the operations of existing commercial buildings in 2023 resulted in direct expenditures of \$913.1 billion and the following impacts on the US economy:

Contributed \$2.5 trillion to US GDP
Generated \$881.4 billion in personal

earnings

• Supported a total of 15 million jobs

Total construction spending was up an estimated 5.6% in 2023 and accounted for approximately 20.6% of total GDP (inclusive of the multiplier effect). The subsector of nonresidential construction was a strong performer for the industry at large in 2023, with the value of completions increasing 21.9% year-to-date in October 2023. • Office construction expenditures averaged \$49.8 billion over the past five years (2019-2023). Office activity totaled \$56.3 billion in 2023, up 5.4% from 2022. It is important to note that the data sources used for this report categorize data centers as office construction.

• Industrial (manufacturing) construction expenditures averaged \$52.8 billion over the past five years (2019-2023). Industrial activity totaled \$79.5 billion in 2023, representing a 22.1% decrease from 2022. However, construction activity previously surged 217.2% from 2021 to 2022 (\$32.2 to \$102.1 billion).

• Warehouse construction outlays averaged \$45.4 billion over the past five years (2019-2023). Warehouse activity totaled \$51.8 billion in 2023, down 14% from 2022.

• Retail construction expenditures averaged \$16.6 billion over the past five years (2019-2023). Retail activity totaled \$19.3 billion in 2023, down 0.7% from 2022.

The construction industry has been in a generally strong growth cycle since the end of 2020. Construction employment averaged 7.96 million jobs in 2023. The industry added more than 709,000 jobs over three years (2021-2023)

and added an estimated 218,000 jobs (2.8% growth) in 2023 — a faster pace of growth than the overall job market. Despite the growth in jobs, there were indications of a construction slowdown in 2023.

Slow growth in real (inflation-adjusted) GDP (1.2%) and real business investment (0.7%) is expected in 2024—both evidence of cooling demand for construction and real estate, according to the report. While expected slowdowns in economic growth in 2024 could dampen demand, the total value of construction is anticipated to increase modestly, with growth in nonresidential construction, particularly infrastructure, expected to outweigh declines in residential construction.

"Overall, commercial real estate continues to be a vibrant and important contributor to the nation's economy," said Marc Selvitelli, CAE, president and CEO, NAIOP. "We are seeing some adjustment in construction activity, notably in the industrial sector, whose growth had been on a record-setting trend following changes to the retailing paradigm driven by the pandemic and other economic forces. We are bullish that as those forces settle out, commercial real estate will expand in 2024." The full report is online at naiop.org/contributions24.

The "Economic Impacts of Commercial Real Estate, 2024 Edition" report is authored by Brian Lewandowski, Adam Illig, Ethan Street and Richard Wobbekind, Ph.D., Business Research Division, Leeds School of Business University of Colorado Boulder.

Since 2008, NAIOP has conducted this study for purposes of estimating the annual economic contribution of commercial real estate development to the US economy. This study is used by real estate professionals and municipal, state, and federal officials and employees, to understand and quantify the key economic benefits of commercial real estate development.

The NAIOP Research Foundation was established in 2000 as a 501(c)(3) organization to support the work of individuals and organizations engaged in real estate development, investment and operations. The Foundation's core purpose is to provide information about how real properties impact and benefit communities throughout North America.

For more information, visit naiop.org/researchfoundation.

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